



Summary

Dave Cote

Chairman and CEO

Honeywell

- **Building Off Of An Increasingly Robust Foundation**
 - Strong Set Of Tools And Enablers Driving Benefits
 - Great Leadership In Place, Organized The Right Way
 - Accelerated Outperformance From HON During Last Two Years
- **Honeywell Will Continue To Evolve**
 - Great Positions In Good Industries, One Honeywell, 5 Initiatives
 - Execution Fundamentals Persist, Improvement Pace Continues
 - Stay Hungry, Smart, Disciplined and Flexible
- **Unparalleled Commitment To Shareholders Will Persist**
 - On Track To Meet Long Term Targets
 - Strong Cash Generation, Returning Value To Shareholders
 - Generating Strong Results Today, Seed Planting For Tomorrow

Honeywell A Top Tier Performer, Now And Future