

March 2, 2016

2016 FACT SHEET

Honeywell

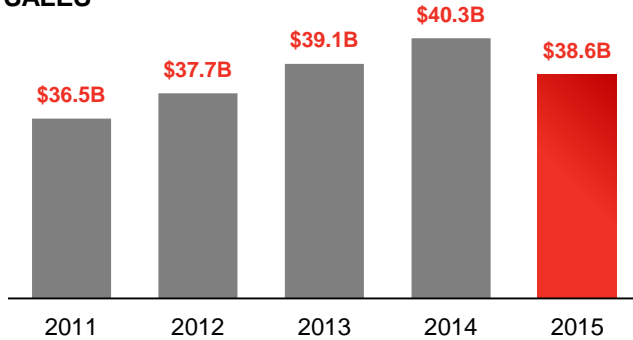
Honeywell At A Glance

Honeywell's innovative technologies are making our world cleaner and more sustainable, more secure, connected, energy efficient, and productive.

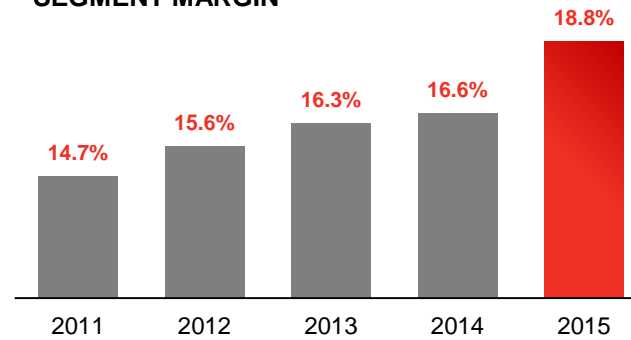
GREAT POSITIONS IN GOOD INDUSTRIES

<p>~\$14B Sales Through ~90 Acquisitions Since 2002</p>	<p>~100 New Turbo Applications Launched Each Year</p>	<p>\$3.3B Signed Agreements For Solstice LGWP Products</p>
<p>~\$7B Sales Divested From ~60 Divestitures Since 2002</p>	<p>15M Homes Globally Using Our Connected Offerings</p>	<p>10%+ Sales Growth In ACS China Business</p>

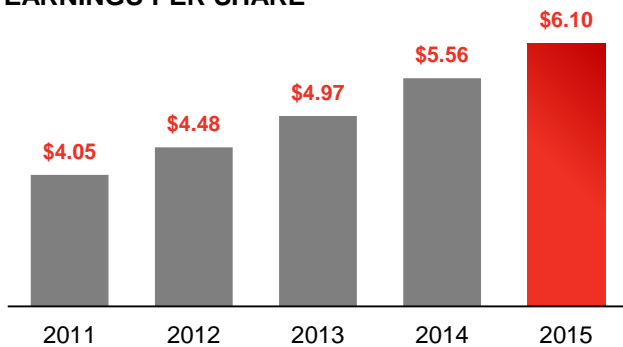
SALES



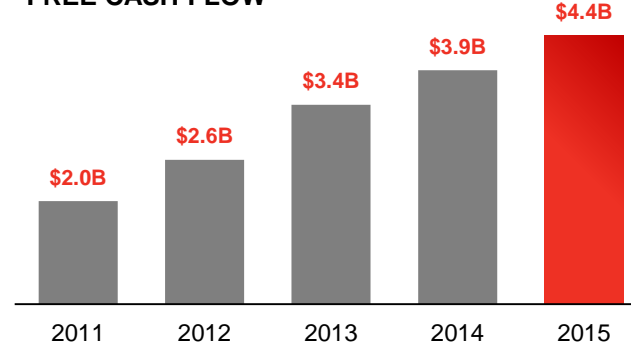
SEGMENT MARGIN



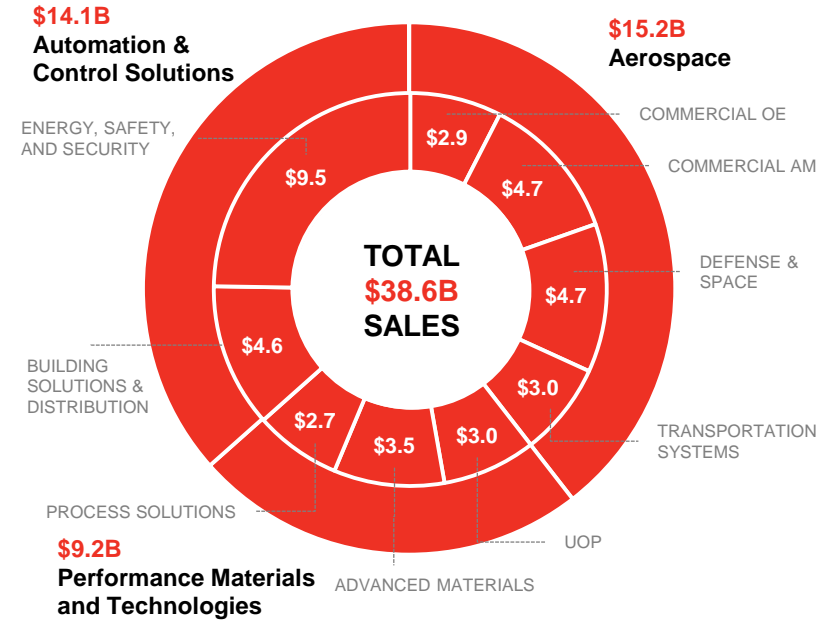
EARNINGS PER SHARE



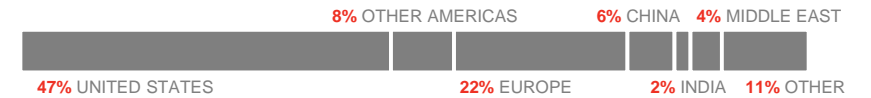
FREE CASH FLOW



2015 OVERVIEW



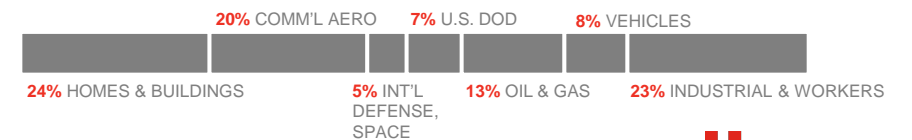
SALES BY REGION



ORGANIZATIONAL FOOTPRINT



SALES BY END MARKET



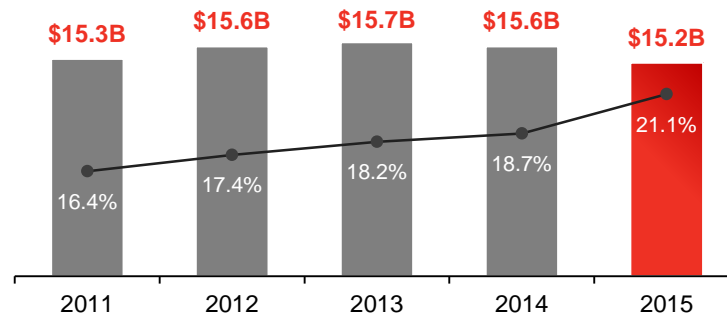
EPS Excludes Any Pension Mark-To-Market Adjustment; FCF = Cash Flow From Operations Less Capital Expenditures

Honeywell Businesses At A Glance

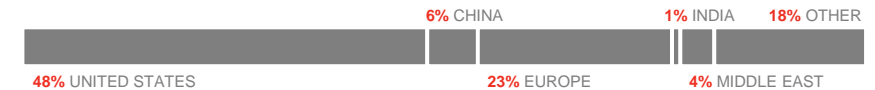
AEROSPACE: Winning On The Right Platforms While Pioneering The Connected Aircraft

OVERVIEW

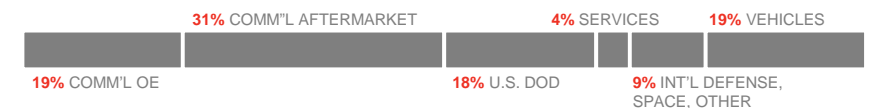
With comprehensive offerings ranging from **wheels and brakes** and **propulsion** to **cockpit systems** and **satellite communications**, our mechanical and electrical innovations are used on virtually every commercial and defense aircraft platform. We also provide **world-class turbochargers** that help enable vehicle performance and fuel efficiency.



SALES BY REGION



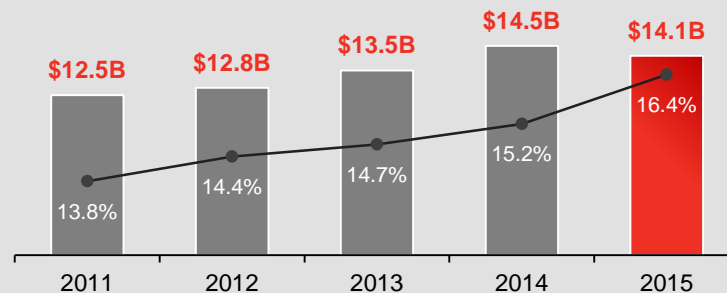
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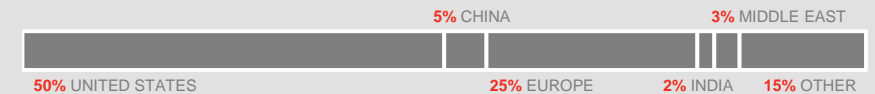
AUTOMATION AND CONTROL SOLUTIONS: Connecting Homes, Buildings, And Workers

OVERVIEW

Our **environmental controls**, **energy management systems**, **life safety devices**, **security and fire systems**, **sensors, scanners**, and **mobile products** are at work in homes, buildings, and public and private utilities around the world, keeping our customers comfortable, protected, and productive.



SALES BY REGION



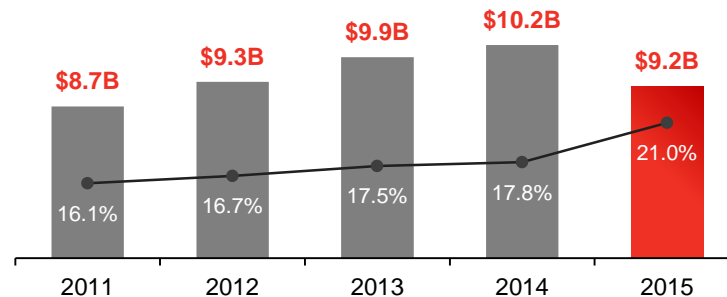
SALES BY END MARKET



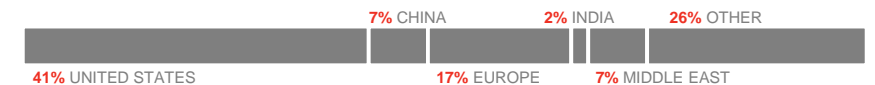
PERFORMANCE MATERIALS AND TECHNOLOGIES: Winning In A New Oil & Gas Environment

OVERVIEW

We develop **advanced materials**, **chemicals**, **process technologies**, and **industrial software & automation solutions** that reduce emissions, improve operational efficiency, enable production of cleaner fuels, increase capacity in oil refineries, and increase the strength of ballistic materials and fibers and protect medicines.



SALES BY REGION

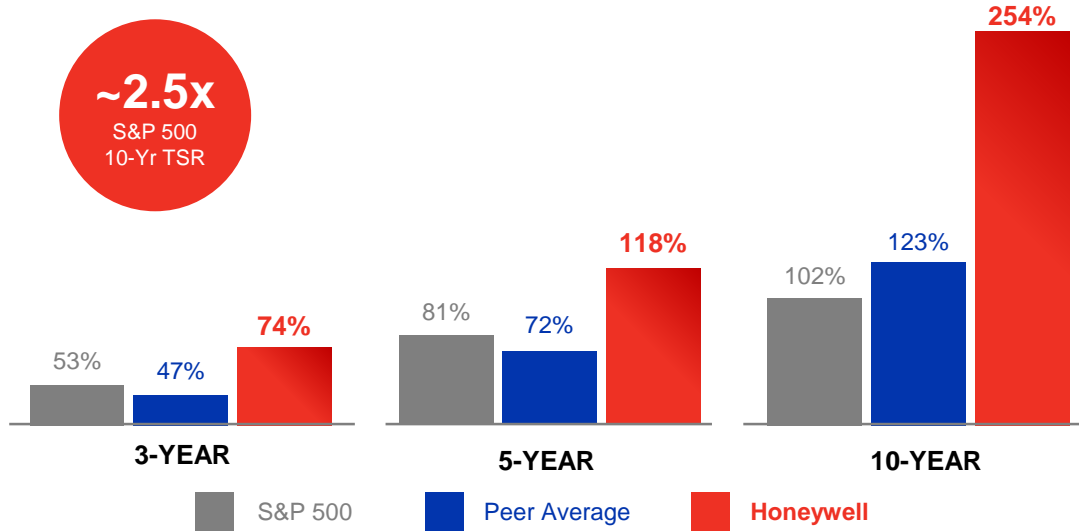


SALES BY END MARKET

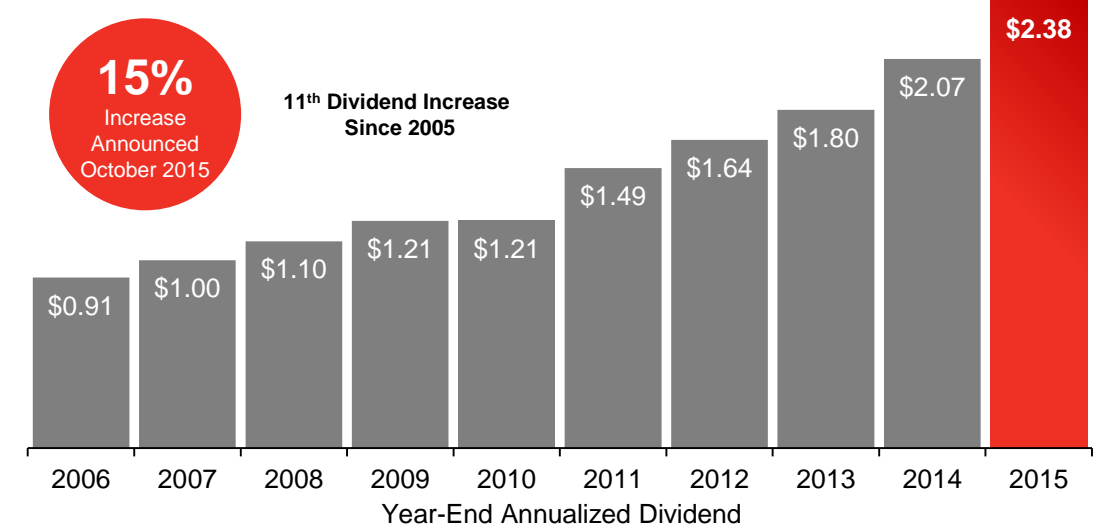


Honeywell Capital Deployment

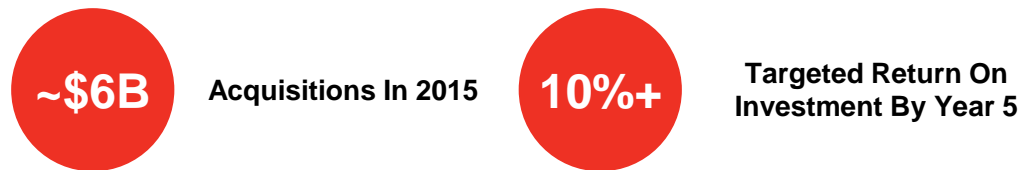
TOTAL SHAREOWNER RETURN (TSR)



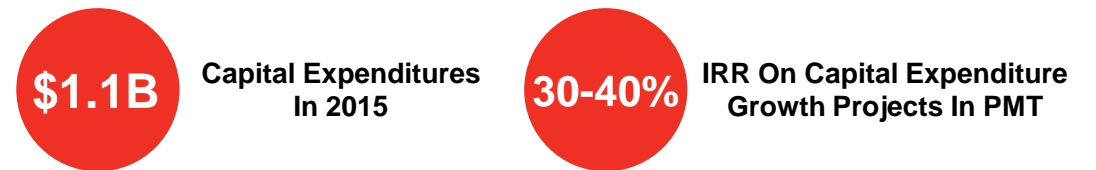
DIVIDEND



MERGERS & ACQUISITIONS



CAPITAL EXPENDITURES



Elster
~\$5B Acquisition
~\$2B Sales
A Global Leader In Gas Heating, Controls, Metering And Advanced Technologies

COM DEV
A Leading Global Manufacturer Of SatCom Components

Aviaso
End-To-End Software Solution To Reduce Airline Fuel Usage

Sigma Aldrich
European Inorganics, Solvents, & High-Purity Research Chemicals

Satcom1
A Leading Provider Of On Board Connectivity And In-Flight Airtime

Solstice®
Adding Capacity To Keep Up With Strong Demand For Low Global Warming Potential Materials In Auto OE, Foam Insulation, And Aerosols & Solvents

UOP Catalysts
Increasing Capacity For Gas-To-Chemicals, Hydrotreating Hydrocracking, And Refining Catalysts To Grow Our Aftermarket Business