

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

Form 8-K

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934
DATE OF REPORT – February 6, 2025
(Date of earliest event reported)

HONEYWELL INTERNATIONAL INC.

(Exact name of Registrant as specified in its Charter)

Delaware
(State or other jurisdiction of
incorporation)

1-8974
(Commission File Number)

22-2640650
(I.R.S. Employer Identification
Number)

855 S. MINT STREET, CHARLOTTE, NC
(Address of principal executive offices)

28202
(Zip Code)

Registrant's telephone number, including area code: (704) 627-6200

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
 Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
 Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
 Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$1 per share	HON	The Nasdaq Stock Market LLC
3.500% Senior Notes due 2027	HON 27	The Nasdaq Stock Market LLC
2.250% Senior Notes due 2028	HON 28A	The Nasdaq Stock Market LLC
3.375% Senior Notes due 2030	HON 30	The Nasdaq Stock Market LLC
0.750% Senior Notes due 2032	HON 32	The Nasdaq Stock Market LLC
3.750% Senior Notes due 2032	HON 32A	The Nasdaq Stock Market LLC
4.125% Senior Notes due 2034	HON 34	The Nasdaq Stock Market LLC
3.750% Senior Notes due 2036	HON 36	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02 Results of Operations and Financial Condition

On February 6, 2025, Honeywell International Inc. (the "Company") issued a press release announcing its fourth quarter and full year 2024 earnings, which is furnished herewith as Exhibit 99.1. The information furnished pursuant to this Item 2.02, including Exhibit 99.1, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities under that Section and shall not be deemed to be incorporated by reference into any filing of the Company under the Securities Act of 1933 (the "Securities Act") or the Exchange Act.

Item 7.01 Regulation FD Disclosure

On February 6, 2025, the Company issued the press release attached hereto as Exhibit 99.2 with respect to the matters set forth in Item 8.01. The information furnished pursuant to this Item 7.01, including Exhibit 99.2, shall not be deemed "filed" for purposes of Section 18 of the Exchange Act or otherwise subject to the liabilities under that Section and shall not be deemed to be incorporated by reference into any filing of the Company under the Securities Act or the Exchange Act.

Item 8.01 Other events

On February 6, 2025, the Company issued a press release announcing its intention to pursue a full separation of Automation and Aerospace Technologies. The planned separation, coupled with the previously announced plan to spin Advanced Materials, would result in three standalone publicly listed companies. The separation is targeted to be completed in the second half of 2026 and in a manner that is tax-free to the Company's shareholders.

Item 9.01 Financial Statements and Exhibits

(d) Exhibits

The following exhibits are filed as part of this report:

Exhibit #	Description
99.1	Honeywell International Inc. Earnings Press Release dated February 6, 2025
99.2	Honeywell International Inc. Press Release dated February 6, 2025
104	Cover Page Interactive Data File (the cover page XBRL tags are embedded within the Inline XBRL document).

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: February 6, 2025

HONEYWELL INTERNATIONAL INC.

By: /s/ Su Ping Lu

Su Ping Lu

Vice President and Corporate Secretary



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**HONEYWELL ANNOUNCES FOURTH QUARTER
AND FULL YEAR 2024 RESULTS; ISSUES 2025 GUIDANCE**

- *Fourth Quarter Sales of \$10.1 Billion, Reported Sales Up 7%, Organic¹ Sales Up 2%, Exceeding Previous Guidance*
- *Fourth Quarter Earnings Per Share of \$1.96 and Adjusted Earnings Per Share¹ of \$2.47, Exceeding Previous Guidance*
- *Full Year Operating Cash Flow of \$6.1 Billion and Free Cash Flow¹ of \$4.9 Billion, at High End of Previous Guidance*
- *Deployed a Record \$14.6 Billion of Capital in 2024, Including \$8.9 Billion to Acquisitions*
- *Expect 2025 Adjusted Earnings Per Share^{2,3} of \$10.10 - \$10.50, Up 2% - 6%*
- *Honeywell Completes Comprehensive Portfolio Review, Plans to Separate Automation and Aerospace, Enabling the Creation of Three Industry-Leading Public Companies*

CHARLOTTE, N.C., February 6, 2025 -- Honeywell (**NASDAQ: HON**) today announced results for the fourth quarter and 2024 that met or exceeded the company's updated full-year guidance. The company also provided its outlook for 2025 and separately announced its Board of Directors completed the comprehensive business portfolio evaluation launched a year ago by chairman and chief executive officer Vimal Kapur and intends to pursue a full separation of Automation and Aerospace Technologies.

The company reported fourth-quarter year-over-year sales growth of 7% and organic¹ sales growth of 2%, or 6% excluding the impact of the previously announced Bombardier agreement⁴, led by double-digit organic¹ sales growth in defense and space and building solutions. Despite ongoing macroeconomic challenges, Honeywell's backlog grew 11% to a record \$35.3 billion. Earnings per share for the fourth quarter was \$1.96, up 3% year over year. Adjusted earnings per share¹ was \$2.47, down 8% year over year, exceeding previous guidance, or up 9% excluding the \$0.45 impact of the Bombardier agreement⁴. Operating income increased 10% and operating margin expanded 50 basis points to 17.3%. Segment profit¹ decreased 8% to \$2.1 billion and segment margin¹ contracted 350 basis points to 20.9%, or 70 basis points to 23.7% excluding the impact of the Bombardier agreement⁴. Operating cash flow was \$2.3 billion, down 23%, and free cash flow¹ was \$1.9 billion, down 27%.

For the full year, sales increased 5%, and 3% organically¹ (or 4% organically ex. BBD⁴), exceeding previous guidance. Operating income grew 5% and operating margin remained flat, while segment profit¹ grew 1%, (or 6% ex. BBD⁴), with segment margin¹ contraction of 90 basis points (or 20 basis points ex. BBD⁴), driven by another quarter of strength in long-cycle businesses outpacing short-cycle recovery within Industrial Automation. Honeywell reported full-year earnings per share of \$8.71, up 3% year over year. Full year adjusted earnings per share¹ increased 4% to \$9.89 and increased 9% to \$10.34 excluding the \$0.45 impact of the Bombardier agreement⁴.

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"We delivered a strong end to a successful year, exceeding the high end of our guidance for fourth quarter sales and adjusted earnings per share¹ while navigating a dynamic operating environment," said Vimal Kapur, chairman and CEO of Honeywell. "In 2024, we also made significant progress optimizing Honeywell's portfolio. We completed four strategic bolt-on acquisitions representing \$9 billion in capital deployed and announced two key divestitures in alignment with our portfolio simplification strategy, including the planned spin of our Advanced Materials business. As we look toward 2025, I am confident that our revitalized portfolio optimization strategy, established history of operational excellence, and robust installed base will unlock further value creation for our shareholders, customers, and employees."

Honeywell also announced its outlook for 2025. The company expects sales of \$39.6 billion to \$40.6 billion with organic¹ sales growth in the range of 2% to 5%. Segment margin² is expected to be in the range of 23.2% to 23.6%, with segment margin² expansion of 60 to 100 basis points. Adjusted earnings per share^{2,3} is expected to be in the range of \$10.10 to \$10.50, up 2% to 6%. The company expects operating cash flow of \$6.7 billion to \$7.1 billion, and free cash flow¹ of \$5.4 billion to \$5.8 billion. Excluding the impact of the Bombardier agreement⁴, the company expects organic¹ sales growth of 1% to 4%, segment margin² down 10 to up 30 basis points year over year, and adjusted earnings per share^{2,3} down 2% to up 2% year over year. Guidance assumes a mid-year close of the previously announced sale of the company's Personal Protective Equipment business. A summary of the company's 2025 guidance can be found in Table 1.

Separately, Honeywell announced that its Board of Directors concluded its comprehensive portfolio review and has decided to pursue a separation of its Automation and Aerospace businesses. The planned separation, coupled with the previously announced plan to spin Advanced Materials, will result in three publicly listed industry leaders with distinct strategies and growth drivers. The separation is intended to be completed in the second half of 2026 and in a manner that is tax-free to Honeywell shareholders.

Kapur commented, "The formation of three independent, industry-leading companies builds on the powerful foundation we have created, positioning each to pursue tailored growth strategies, and unlock significant value for shareholders and customers. Our simplification of Honeywell has rapidly advanced over the past year, and we will continue to shape our portfolio to create further shareholder value."

Fourth-Quarter Performance

Honeywell sales for the fourth quarter were up 7% year over year on a reported basis and 2% on an organic¹ basis year over year. The fourth-quarter financial results can be found in Tables 2 and 3.

Aerospace Technologies sales for the fourth quarter increased 1% on an organic¹ basis year over year, or 11% excluding the impact of the Bombardier agreement⁴, driven by strong performance in commercial aftermarket and defense and space. Commercial aftermarket led growth in the quarter, up 17% organically as continued demand in air transport drove increased flight activity. Defense and space sales increased 14% organically as a result of ongoing global demand and further supply chain improvements. Segment margin contracted 780 basis points to 20.3% as higher volume leverage and productivity actions were more than offset by the Bombardier agreement⁴, cost inflation, and mix pressure in our original equipment business. Excluding Bombardier⁴, segment margin contracted 100 basis points to 27.1%.

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Industrial Automation sales were flat on an organic¹ basis year over year for the fourth quarter and up 3% sequentially. Process solutions grew 3% organically, the third consecutive quarter of both year over year and sequential growth, driven by continued strength in lifecycle solutions and services. Productivity solutions and services grew a third consecutive quarter and in full year 2024 when excluding the impact of prior year license and settlement payments. Sensing and safety technologies decreased 4% year over year, but the sensing business returned to growth in the quarter. Orders were a bright spot in the quarter, up 7% highlighted by double-digit growth in warehouse and workflow solutions and the sensing portion of sensing and safety technologies. Segment margin contracted 200 basis points to 19.6%, driven by cost inflation, prior year license and settlement payments, and one-time asset write-downs, partially offset by commercial excellence and productivity actions.

Building Automation sales for the fourth quarter were up 8% organically¹ year over year. Organic growth of 11% in building solutions was led by mid-teens growth in North America and over 50% growth in the Middle East. Building products grew organically in the fourth quarter, led by double-digit growth in fire products. Overall, Europe returned to growth in the quarter, while high growth regions grew by 14%. Orders grew double digits year over year on an organic basis due to strength in both building solutions and fire products. Segment margin expanded 250 basis points to 26.8% driven by productivity actions, commercial excellence, and benefit from the access solutions acquisition partially offset by cost inflation.

Energy and Sustainability Solutions sales for the fourth quarter grew 1% on an organic¹ basis. UOP led growth for ESS, up 3% on robust gas processing solutions and equipment demand. Advanced Materials sales declined 1% organically in the quarter as expected macro-related headwinds in fluorine products were partially offset by continued strength in our specialty chemicals and materials business. Orders grew 19% year over year, the third consecutive quarter of double-digit orders growth. Segment margin contracted 180 basis points to 24.9%, driven by cost inflation and volume deleverage in advanced materials partially offset by commercial excellence and benefit from the LNG acquisition.

About Bombardier Agreement

During the fourth quarter, Honeywell announced the signing of a strategic agreement with Bombardier, a global leader in aviation and manufacturer of world-class business jets, to provide advanced technology for current and future Bombardier aircraft in avionics, propulsion, and satellite communications technologies. The collaboration will advance new technology to enable a host of high-value upgrades for the installed Bombardier operator base, as well as lay innovative foundations for future aircraft. Honeywell estimates the value of this partnership to the company at \$17 billion over its life. While the commercial agreement impacted Honeywell's fourth quarter 2024 financials⁴, the company is confident it will lead to long-term value creation for Honeywell shareholders.

Conference Call Details

Honeywell will discuss its fourth-quarter results and full-year 2025 guidance during an investor conference call starting at 8:30 a.m. Eastern Standard Time today. A live webcast of the investor call as well as related presentation materials will be available through the Investor Relations section of the company's website (www.honeywell.com/investor). A replay of the webcast will be available for 30 days following the presentation.

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TABLE 1: FULL-YEAR 2025 GUIDANCE²

Sales	\$39.6B - \$40.6B
<i>Organic¹ Growth</i>	2% - 5%
Segment Margin	23.2% - 23.6%
<i>Expansion</i>	Up 60 - 100 bps
Adjusted Earnings Per Share ³	\$10.10 - \$10.50
<i>Adjusted Earnings Growth³</i>	2% - 6%
Operating Cash Flow	\$6.7B - \$7.1B
Free Cash Flow ¹	\$5.4B - \$5.8B

TABLE 2: SUMMARY OF HONEYWELL FINANCIAL RESULTS

	FY 2024	FY 2023	Change
Sales	\$38,498	\$36,662	5%
<i>Organic¹ Growth</i>			3%
Operating Income	\$7,441	\$7,084	5%
Operating Income Margin	19.3%	19.3%	0 bps
Segment Profit ¹	\$8,699	\$8,598	1%
Segment Margin ¹	22.6%	23.5%	-90 bps
Reported Earnings Per Share	\$8.71	\$8.47	3%
Adjusted Earnings Per Share ¹	\$9.89	\$9.52	4%
Cash Flow from Operations	\$6,097	\$5,340	14%
Free Cash Flow ¹	\$4,933	\$4,301	15%
	4Q 2024	4Q 2023	Change
Sales	\$10,088	\$9,440	7%
<i>Organic¹ Growth</i>			2%
Operating Income	\$1,745	\$1,583	10%
Operating Income Margin	17.3%	16.8%	50 bps
Segment Profit ¹	\$2,110	\$2,300	(8)%
Segment Margin ¹	20.9%	24.4%	-350 bps
Reported Earnings Per Share	\$1.96	\$1.91	3%
Adjusted Earnings Per Share ¹	\$2.47	\$2.69	(8)%
Cash Flow from Operations	\$2,281	\$2,955	(23)%
Free Cash Flow ¹	\$1,888	\$2,591	(27)%

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TABLE 3: SUMMARY OF SEGMENT FINANCIAL RESULTS

AEROSPACE TECHNOLOGIES	FY 2024	FY 2023	Change
Sales	15,458	13,624	13%
<i>Organic¹ Growth</i>			11%
Segment Profit	3,988	3,760	6%
Segment Margin	25.8%	27.6%	-180 bps
	4Q 2024	4Q 2023	
Sales	3,986	3,673	9%
<i>Organic¹ Growth</i>			1%
Segment Profit	811	1,031	(21)%
Segment Margin	20.3%	28.1%	-780 bps
INDUSTRIAL AUTOMATION	FY 2024	FY 2023	Change
Sales	10,051	10,756	(7)%
<i>Organic¹ Growth</i>			(7)%
Segment Profit	1,962	2,209	(11)%
Segment Margin	19.5%	20.5%	-100 bps
	4Q 2024	4Q 2023	
Sales	2,566	2,596	(1)%
<i>Organic¹ Growth</i>			—%
Segment Profit	503	560	(10)%
Segment Margin	19.6%	21.6%	-200 bps
BUILDING AUTOMATION	FY 2024	FY 2023	Change
Sales	6,540	6,031	8%
<i>Organic¹ Growth</i>			2%
Segment Profit	1,681	1,529	10%
Segment Margin	25.7%	25.4%	30 bps
	4Q 2024	4Q 2023	
Sales	1,798	1,504	20%
<i>Organic¹ Growth</i>			8%
Segment Profit	482	365	32%
Segment Margin	26.8%	24.3%	250 bps
ENERGY AND SUSTAINABILITY SOLUTIONS	FY 2024	FY 2023	Change
Sales	6,425	6,239	3%
<i>Organic¹ Growth</i>			2%
Segment Profit	1,522	1,487	2%
Segment Margin	23.7%	23.8%	-10 bps
	4Q 2024	4Q 2023	
Sales	1,733	1,660	4%
<i>Organic¹ Growth</i>			1%
Segment Profit	431	444	(3)%
Segment Margin	24.9%	26.7%	-180 bps

¹ See additional information at the end of this release regarding non-GAAP financial measures.

² Segment margin and adjusted EPS are non-GAAP financial measures. Management cannot reliably predict or estimate, without unreasonable effort, the impact and timing on future operating results arising from items excluded from segment margin or adjusted EPS. We therefore, do not present a guidance range, or a reconciliation to, the nearest GAAP financial measures of operating margin or EPS.

³ Adjusted EPS and adjusted EPS V% guidance excludes items identified in the non-GAAP reconciliation of adjusted EPS at the end of this release, and any potential future one-time items that we cannot reliably predict or estimate such as pension mark-to-market.

⁴ 4Q24 financial results include impact of the Bombardier Agreement (BBD) announced on December 2, 2024, resulting in a reduction to Sales of \$0.4B, Net Income of \$0.3B, and Cash Flow of \$0.5B.

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During the third quarter of 2024, Honeywell concluded the assets and liabilities of the personal protective equipment business (part of the Sensing and Safety Technologies business unit within the Industrial Automation segment) met the held for sale criteria as of September 30, 2024; therefore, Honeywell presented the associated assets and liabilities of the business as held for sale in the Consolidated Balance Sheet as of September 30, 2024. The Company recognized a valuation allowance of \$125 million in the third quarter of 2024 to write down the disposal group to fair value, less costs to sell, as well as recorded an impairment charge of \$37 million (after tax) on indefinite-lived intangible assets. In the fourth quarter, the Company recognized an increase to the valuation allowance of \$94 million.

About Honeywell

Honeywell is an integrated operating company serving a broad range of industries and geographies around the world. Our business is aligned with three powerful megatrends – automation, the future of aviation, and energy transition – underpinned by our Honeywell Accelerator operating system and Honeywell Connected Enterprise integrated software platform. As a trusted partner, we help organizations solve the world's toughest, most complex challenges, providing actionable solutions and innovations that help make the world smarter, safer, and more sustainable. For more news and information on Honeywell, please visit www.honeywell.com/newsroom.

Honeywell uses our Investor Relations website, www.honeywell.com/investor, as a means of disclosing information which may be of interest or material to our investors and for complying with disclosure obligations under Regulation FD. Accordingly, investors should monitor our Investor Relations website, in addition to following our press releases, SEC filings, public conference calls, webcasts, and social media.

We describe many of the trends and other factors that drive our business and future results in this release. Such discussions contain forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended (the Exchange Act). Forward-looking statements are those that address activities, events, or developments that management intends, expects, projects, believes, or anticipates will or may occur in the future and include statements related to the proposed spin-off of the Company's Advanced Materials business into a stand-alone, publicly traded company and the proposed separation of Automation and Aerospace. They are based on management's assumptions and assessments in light of past experience and trends, current economic and industry conditions, expected future developments, and other relevant factors, many of which are difficult to predict and outside of our control. They are not guarantees of future performance, and actual results, developments, and business decisions may differ significantly from those envisaged by our forward-looking statements. We do not undertake to update or revise any of our forward-looking statements, except as required by applicable securities law. Our forward-looking statements are also subject to material risks and uncertainties, including ongoing macroeconomic and geopolitical risks, such as lower GDP growth or recession, supply chain disruptions, capital markets volatility, inflation, and certain regional conflicts, that can affect our performance in both the near- and long-term. In addition, no assurance can be given that any plan, initiative, projection, goal, commitment, expectation, or prospect set forth in this release can or will be achieved. These forward-looking statements should be considered in light of the information included in this release, our Form 10-K, and our other filings with the Securities and Exchange Commission. Any forward-looking plans described herein are not final and may be modified or abandoned at any time.

This release contains financial measures presented on a non-GAAP basis. Honeywell's non-GAAP financial measures used in this release are as follows:

- Segment profit, on an overall Honeywell basis;
- Segment profit margin, on an overall Honeywell basis;
- Organic sales growth;
- Free cash flow; and
- Adjusted earnings per share.

Management believes that, when considered together with reported amounts, these measures are useful to investors and management in understanding our ongoing operations and in the analysis of ongoing operating trends. These measures should be considered in addition to, and not as replacements for, the most comparable GAAP measure. Certain measures presented on a non-GAAP basis represent the impact of adjusting items net of tax. The tax-effect for adjusting items is determined individually and on a case-by-case basis. Refer to the Appendix attached to this release for reconciliations of non-GAAP financial measures to the most directly comparable GAAP measures.

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Honeywell International Inc.
Consolidated Statement of Operations (Unaudited)
(Dollars in millions, except per share amounts)

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2024	2023	2024	2023
Product sales	\$ 6,949	\$ 6,728	\$ 26,279	\$ 25,773
Service sales	3,139	2,712	12,219	10,889
Net sales	10,088	9,440	38,498	36,662
Costs, expenses and other				
Cost of products sold ¹	4,779	4,686	17,227	16,977
Cost of services sold ¹	1,639	1,515	6,609	6,018
Total Cost of products and services sold	6,418	6,201	23,836	22,995
Research and development expenses	426	360	1,536	1,456
Selling, general and administrative expenses ¹	1,405	1,296	5,466	5,127
Impairment of assets held for sale	94	—	219	—
Other (income) expense	(90)	(125)	(830)	(840)
Interest and other financial charges	291	202	1,058	765
Total costs, expenses and other	8,544	7,934	31,285	29,503
Income before taxes	1,544	1,506	7,213	7,159
Tax expense	254	258	1,473	1,487
Net income	1,290	1,248	5,740	5,672
Less: Net income attributable to the noncontrolling interest	5	(15)	35	14
Net income attributable to Honeywell	\$ 1,285	\$ 1,263	\$ 5,705	\$ 5,658
Earnings per share of common stock - basic	\$ 1.98	\$ 1.92	\$ 8.76	\$ 8.53
Earnings per share of common stock - assuming dilution	\$ 1.96	\$ 1.91	\$ 8.71	\$ 8.47
Weighted average number of shares outstanding - basic	650.6	656.5	650.9	663.0
Weighted average number of shares outstanding - assuming dilution	654.8	660.9	655.3	668.2

¹ Cost of products and services sold and selling, general and administrative expenses include amounts for repositioning and other charges, the service cost component of pension and other postretirement (income) expense, and stock compensation expense.

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Honeywell International Inc.
Segment Data (Unaudited)
(Dollars in millions)

Net Sales	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2024	2023	2024	2023
Aerospace Technologies	\$ 3,986	\$ 3,673	\$ 15,458	\$ 13,624
Industrial Automation	2,566	2,596	10,051	10,756
Building Automation	1,798	1,504	6,540	6,031
Energy and Sustainability Solutions	1,733	1,660	6,425	6,239
Corporate and all other	5	7	24	12
Total	\$ 10,088	\$ 9,440	\$ 38,498	\$ 36,662

Reconciliation of Segment Profit to Income Before Taxes

Segment Profit	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2024	2023	2024	2023
Aerospace Technologies	\$ 811	\$ 1,031	\$ 3,988	\$ 3,760
Industrial Automation	503	560	1,962	2,209
Building Automation	482	365	1,681	1,529
Energy and Sustainability Solutions	431	444	1,522	1,487
Corporate and All Other	(117)	(100)	(454)	(387)
Total segment profit	2,110	2,300	8,699	8,598
Interest and other financial charges	(291)	(202)	(1,058)	(765)
Interest income ¹	101	80	426	321
Amortization of acquisition-related intangibles ²	(140)	(76)	(415)	(292)
Impairment of assets held for sale	(94)	—	(219)	—
Stock compensation expense ³	(41)	(54)	(194)	(202)
Pension ongoing income ⁴	162	137	592	528
Pension mark-to-market expense ⁴	(126)	(153)	(126)	(153)
Other postretirement income ⁴	(2)	10	11	29
Repositioning and other charges ^{5,6}	(55)	(529)	(244)	(860)
Other income (expense) ⁷	(80)	(7)	(259)	(45)
Income before taxes	\$ 1,544	\$ 1,506	\$ 7,213	\$ 7,159

1 Amounts included in Other (income) expense.

2 Amounts included in Cost of products and services sold.

3 Amounts included in Selling, general and administrative expenses.

4 Amounts included in Cost of products and services sold (service cost component), Selling, general and administrative expenses (service cost component), Research and development expenses (service cost component) and Other (income) expense (non-service cost component).

5 Amounts included in Cost of products and services sold, Selling, general and administrative expenses, and Other income (expense).

6 Includes repositioning, asbestos, and environmental expenses.

7 Amounts include the other components of Other income/expense not included within other categories in this reconciliation. Equity income (loss) of affiliated companies is included in segment profit.

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Honeywell International Inc.
Consolidated Balance Sheet (Unaudited)
(Dollars in millions)

	December 31, 2024	December 31, 2023
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 10,567	\$ 7,925
Short-term investments	386	170
Accounts receivable—net	7,819	7,530
Inventories	6,442	6,178
Assets held for sale	1,365	—
Other current assets	1,329	1,699
Total current assets	27,908	23,502
Investments and long-term receivables	1,394	939
Property, plant and equipment—net	6,194	5,660
Goodwill	21,825	18,049
Other intangible assets—net	6,656	3,231
Insurance recoveries for asbestos related liabilities	171	170
Deferred income taxes	238	392
Other assets	10,810	9,582
Total assets	\$ 75,196	\$ 61,525
LIABILITIES		
Current liabilities:		
Accounts payable	\$ 6,880	\$ 6,849
Commercial paper and other short-term borrowings	4,273	2,085
Current maturities of long-term debt	1,347	1,796
Accrued liabilities	8,348	7,809
Liabilities held for sale	408	—
Total current liabilities	21,256	18,539
Long-term debt	25,479	16,562
Deferred income taxes	1,787	2,094
Postretirement benefit obligations other than pensions	112	134
Asbestos related liabilities	1,325	1,490
Other liabilities	6,076	6,265
Redeemable noncontrolling interest	7	7
Shareowners' equity	19,154	16,434
Total liabilities, redeemable noncontrolling interest and shareowners' equity	\$ 75,196	\$ 61,525

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Honeywell International Inc.
Consolidated Statement of Cash Flows (Unaudited)
(Dollars in millions)

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2024	2023	2024	2023
Cash flows from operating activities				
Net income	\$ 1,290	\$ 1,248	\$ 5,740	\$ 5,672
Less: Net income attributable to noncontrolling interest	5	(15)	35	14
Net income attributable to Honeywell	1,285	1,263	5,705	5,658
Adjustments to reconcile net income attributable to Honeywell to net cash provided by operating activities				
Depreciation	171	166	671	659
Amortization	206	135	663	517
Loss (gain) on sale of non-strategic businesses and assets	1	(5)	1	(5)
Impairment of assets held for sale	94	—	219	—
Repositioning and other charges	55	529	244	860
Net payments for repositioning and other charges	(150)	(136)	(479)	(459)
NARCO Buyout payment	—	—	—	(1,325)
Pension and other postretirement income	(33)	4	(476)	(406)
Pension and other postretirement benefit payments	(7)	(13)	(32)	(38)
Stock compensation expense	41	54	194	202
Deferred income taxes	(187)	(15)	(233)	153
Other	24	(283)	(617)	(837)
Changes in assets and liabilities, net of the effects of acquisitions and divestitures				
Accounts receivable	122	302	(96)	(42)
Inventories	(71)	(178)	(304)	(626)
Other current assets	176	(124)	371	17
Accounts payable	237	422	95	518
Accrued liabilities	317	834	171	494
Net cash provided by operating activities	2,281	2,955	6,097	5,340
Cash flows from investing activities				
Capital expenditures	(393)	(364)	(1,164)	(1,039)
Proceeds from disposals of property, plant and equipment	—	22	—	43
Increase in investments	(379)	(156)	(1,077)	(560)
Decrease in investments	306	163	870	971
Receipts from settlements of derivative contracts	344	(206)	94	6
Cash paid for acquisitions, net of cash acquired	(1,833)	(2)	(8,880)	(718)
Proceeds from sales of businesses, net of fees paid	—	4	—	4
Net cash used for investing activities	(1,955)	(539)	(10,157)	(1,293)
Cash flows from financing activities				
Proceeds from issuance of commercial paper and other short-term borrowings	4,322	2,264	13,838	12,991
Payments of commercial paper and other short-term borrowings	(3,101)	(2,179)	(11,578)	(13,663)
Proceeds from issuance of common stock	188	45	537	196
Proceeds from issuance of long-term debt	1	1	10,408	2,986
Payments of long-term debt	(431)	(321)	(1,812)	(1,731)
Repurchases of common stock	(455)	(1,528)	(1,655)	(3,715)
Cash dividends paid	(741)	(711)	(2,902)	(2,855)
Other	(2)	93	3	28
Net cash provided by (used for) financing activities	(219)	(2,336)	6,839	(5,763)
Effect of foreign exchange rate changes on cash and cash equivalents	(184)	75	(137)	14
Net increase (decrease) in cash and cash equivalents	(77)	155	2,642	(1,702)
Cash and cash equivalents at beginning of period	10,644	7,770	7,925	9,627
Cash and cash equivalents at end of period	\$ 10,567	\$ 7,925	\$ 10,567	\$ 7,925

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Appendix

Non-GAAP Financial Measures

The following information provides definitions and reconciliations of certain non-GAAP financial measures presented in this press release to which this reconciliation is attached to the most directly comparable financial measures calculated and presented in accordance with generally accepted accounting principles (GAAP).

Management believes that, when considered together with reported amounts, these measures are useful to investors and management in understanding our ongoing operations and in the analysis of ongoing operating trends. Management believes the change to adjust for amortization of acquisition-related intangibles and certain acquisition- and divestiture-related costs provides investors with a more meaningful measure of its performance period to period, aligns the measure to how management will evaluate performance internally, and makes it easier for investors to compare our performance to peers. These measures should be considered in addition to, and not as replacements for, the most comparable GAAP measure. Certain measures presented on a non-GAAP basis represent the impact of adjusting items net of tax. The tax-effect for adjusting items is determined individually and on a case-by-case basis. Other companies may calculate these non-GAAP measures differently, limiting the usefulness of these measures for comparative purposes.

Management does not consider these non-GAAP measures in isolation or as an alternative to financial measures determined in accordance with GAAP. The principal limitations of these non-GAAP financial measures are that they exclude significant expenses and income that are required by GAAP to be recognized in the consolidated financial statements. In addition, they are subject to inherent limitations as they reflect the exercise of judgments by management about which expenses and income are excluded or included in determining these non-GAAP financial measures. Investors are urged to review the reconciliation of the non-GAAP financial measures to the comparable GAAP financial measures and not to rely on any single financial measure to evaluate Honeywell's business.

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Honeywell International Inc.
Reconciliation of Organic Sales Percent Change
(Unaudited)

	Three Months Ended December 31, 2024	Twelve Months Ended December 31, 2024
Honeywell		
Reported sales percent change	7%	5%
Less: Foreign currency translation	—%	—%
Less: Acquisitions, divestitures and other, net	5%	2%
Organic sales percent change	2%	3%
Aerospace Technologies		
Reported sales percent change	9%	13%
Less: Foreign currency translation	—%	—%
Less: Acquisitions, divestitures and other, net	8%	2%
Organic sales percent change	1%	11%
Industrial Automation		
Reported sales percent change	(1)%	(7)%
Less: Foreign currency translation	(1)%	(1)%
Less: Acquisitions, divestitures and other, net	—%	1%
Organic sales percent change	—%	(7)%
Building Automation		
Reported sales percent change	20%	8%
Less: Foreign currency translation	—%	(1)%
Less: Acquisitions, divestitures and other, net	12%	7%
Organic sales percent change	8%	2%
Energy and Sustainability Solutions		
Reported sales percent change	4%	3%
Less: Foreign currency translation	(1)%	—%
Less: Acquisitions, divestitures and other, net	4%	1%
Organic sales percent change	1%	2%

We define organic sales percentage as the year-over-year change in reported sales relative to the comparable period, excluding the impact on sales from foreign currency translation and acquisitions, net of divestitures, for the first 12 months following the transaction date. We believe this measure is useful to investors and management in understanding our ongoing operations and in analysis of ongoing operating trends.

A quantitative reconciliation of reported sales percent change to organic sales percent change has not been provided for forward-looking measures of organic sales percent change because management cannot reliably predict or estimate, without unreasonable effort, the fluctuations in global currency markets that impact foreign currency translation, nor is it reasonable for management to predict the timing, occurrence and impact of acquisition and divestiture transactions, all of which could significantly impact our reported sales percent change.

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Honeywell International Inc.
 Reconciliation of Operating Income to Segment Profit, Calculation of Operating Income and Segment Profit Margins
 (Unaudited)
 (Dollars in millions)

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2024	2023	2024	2023
Operating income	\$ 1,745	\$ 1,583	\$ 7,441	\$ 7,084
Stock compensation expense ¹	41	54	194	202
Repositioning, Other ^{2,3}	73	569	292	952
Pension and other postretirement service costs ³	17	17	65	66
Amortization of acquisition-related intangibles ⁴	140	76	415	292
Acquisition-related costs ⁵	—	1	25	2
Indefinite-lived intangible asset impairment ¹	—	—	48	—
Impairment of assets held for sale	94	—	219	—
Segment profit	\$ 2,110	\$ 2,300	\$ 8,699	\$ 8,598
Operating income	\$ 1,745	\$ 1,583	\$ 7,441	\$ 7,084
+ Net sales	\$ 10,088	\$ 9,440	\$ 38,498	\$ 36,662
Operating income margin %	17.3 %	16.8 %	19.3 %	19.3 %
Segment profit	\$ 2,110	\$ 2,300	\$ 8,699	\$ 8,598
+ Net sales	\$ 10,088	\$ 9,440	\$ 38,498	\$ 36,662
Segment profit margin %	20.9 %	24.4 %	22.6 %	23.5 %

1 Included in Selling, general and administrative expenses.

2 Includes repositioning, asbestos, environmental expenses, equity income adjustment, and other charges.

3 Included in Cost of products and services sold and Selling, general and administrative expenses.

4 Included in Cost of products and services sold.

5 Included in Other (income) expense. Includes acquisition-related fair value adjustments to inventory and third-party transaction and integration costs.

We define operating income as net sales less total cost of products and services sold, research and development expenses, impairment of assets held for sale, and selling, general and administrative expenses. We define segment profit, on an overall Honeywell basis, as operating income, excluding stock compensation expense, pension and other postretirement service costs, amortization of acquisition-related intangibles, certain acquisition- and divestiture-related costs and impairments, and repositioning and other charges. We define segment profit margin, on an overall Honeywell basis, as segment profit divided by net sales. We believe these measures are useful to investors and management in understanding our ongoing operations and in analysis of ongoing operating trends.

A quantitative reconciliation of operating income to segment profit, on an overall Honeywell basis, has not been provided for all forward-looking measures of segment profit and segment profit margin included herein. Management cannot reliably predict or estimate, without unreasonable effort, the impact and timing on future operating results arising from items excluded from segment profit, particularly pension mark-to-market expense as it is dependent on macroeconomic factors, such as interest rates and the return generated on invested pension plan assets. The information that is unavailable to provide a quantitative reconciliation could have a significant impact on our reported financial results. To the extent quantitative information becomes available without unreasonable effort in the future, and closer to the period to which the forward-looking measures pertain, a reconciliation of operating income to segment profit will be included within future filings.

Acquisition amortization and acquisition- and divestiture-related costs are significantly impacted by the timing, size, and number of acquisitions or divestitures we complete and are not on a predictable cycle and we make no comment as to when or whether any future acquisitions or divestitures may occur. We believe excluding these costs provides investors with a more meaningful comparison of operating performance over time and with both acquisitive and other peer companies.

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Honeywell International Inc.
Reconciliation of Earnings per Share to Adjusted Earnings per Share
(Unaudited)

	Three Months Ended December 31,		Twelve Months Ended December 31,		Twelve Months Ended December 31,
	2024	2023	2024	2023	2025E
Earnings per share of common stock - diluted¹	\$ 1.96	\$ 1.91	\$ 8.71	\$ 8.47	\$9.39 - \$9.79
Pension mark-to-market expense ²	0.15	0.19	0.14	0.19	No Forecast
Amortization of acquisition-related intangibles ³	0.16	0.09	0.49	0.35	0.70
Acquisition-related costs ⁴	0.02	—	0.09	0.01	0.01
Divestiture-related costs ⁵	0.04	—	0.04	—	No Forecast
Russian-related charges ⁶	—	—	0.03	—	—
Net expense related to the NARCO Buyout and HWI Sale ⁷	—	—	—	0.01	—
Adjustment to estimated future Bendix liability ⁸	—	0.49	—	0.49	—
Indefinite-lived intangible asset impairment ⁹	—	—	0.06	—	—
Impairment of assets held for sale ¹⁰	0.14	—	0.33	—	—
Adjusted earnings per share of common stock - diluted	\$ 2.47	\$ 2.69	\$ 9.89	\$ 9.52	\$10.10 - 10.50

1 For the three months ended December 31, 2024, and 2023, adjusted earnings per share utilizes weighted average shares of approximately 654.8 million and 660.9 million, respectively. For the twelve months ended December 31, 2024, and 2023, adjusted earnings per share utilizes weighted average shares of approximately 655.3 million and 668.2 million, respectively. For the twelve months ended December 31, 2025, expected earnings per share utilizes weighted average shares of approximately 649 million.

2 Pension mark-to-market expense uses a blended tax rate of 25%, net of tax benefit of \$31 million, for 2024 and a blended tax rate of 18%, net of tax benefit of \$27 million, for 2023.

3 For the three months ended December 31, 2024, and 2023, acquisition-related intangibles amortization includes approximately \$108 million and \$62 million, net of tax benefit of approximately \$32 million and \$14 million, respectively. For the twelve months ended December 31, 2024, and 2023, acquisition-related intangibles amortization includes \$324 million and \$231 million, net of tax benefit of approximately \$91 million and \$61 million, respectively. For the twelve months ended December 31, 2025, expected acquisition-related intangibles amortization includes approximately \$450 million, net of tax benefit of approximately \$110 million.

4 For the three months ended December 31, 2024, and 2023, the adjustment for acquisition-related costs, which are principally comprised of third-party transaction and integration costs, is approximately \$13 million, and \$2 million, net of tax benefit of approximately \$3 million and \$0 million, respectively. For the twelve months ended December 31, 2024, and 2023, the adjustment for acquisition-related costs, which are principally comprised of third-party transaction and integration costs and acquisition-related fair value adjustments to inventory, is approximately \$59 million and \$7 million, net of tax benefit of approximately \$16 million and \$2 million, respectively. For the twelve months ended December 31, 2025, the expected adjustment for acquisition-related costs, which is principally comprised of third-party transaction and integration costs, is approximately \$5 million, net of tax benefit of approximately \$0 million.

5 For the three and twelve months ended December 31, 2024, the adjustment for divestiture-related costs, which is principally comprised of third-party transaction costs, is approximately \$23 million, net of tax benefit of approximately \$6 million.

6 For the twelve months ended December 31, 2024, the adjustment is a \$17 million expense, without tax benefit, due to the settlement of a contractual dispute with a Russian entity associated with the Company's suspension and wind down activities in Russia. For the twelve months ended December 31, 2023, the adjustment was a \$3 million benefit, without tax expense.

7 For the twelve months ended December 31, 2023, the adjustment was \$8 million, net of tax benefit of \$3 million, due to the net expense related to the NARCO Buyout and HWI Sale.

8 Bendix Friction Materials ("Bendix") is a business no longer owned by the Company. In 2023, the Company changed its valuation methodology for calculating legacy Bendix liabilities. For the three and twelve months ended December 31, 2023, the adjustment was \$330 million, net of tax benefit of \$104 million (or \$434 million pre-tax) due to a change in the estimated liability for resolution of asserted (claims filed as of the financial statement date) and unasserted Bendix-related asbestos claims. The Company experienced fluctuations in average resolution values year-over-year in each of the past five years with no well-established trends in either direction. In 2023, the Company observed two consecutive years of increasing average resolution values (2023 and 2022), with more volatility in the earlier years of the five-year period (2019 through 2021). Based on these observations, the Company, during its annual review in the fourth quarter of 2023, reevaluated its valuation methodology and elected to give more weight to the two most recent years by shortening the look-back period from five years to two years (2023 and 2022). The Company believes that the average resolution values in the last two consecutive years are likely more representative of expected resolution values in future periods. The \$434 million pre-tax amount was attributable primarily to shortening the look-back period to the two most recent years, and to a lesser extent to increasing expected resolution values for a subset of asserted claims to adjust for higher claim values in that subset than in the modelled two-year data set. It is not possible to predict whether such resolution values will increase, decrease, or stabilize in the future, given recent litigation trends within the tort system and the inherent uncertainty in predicting the outcome of such trends. The Company will continue to monitor Bendix claim resolution values and other trends within the tort system to assess the appropriate look-back period for determining average resolution values going forward.

9 For the twelve months ended December 31, 2024, the impairment charge of indefinite-lived intangible assets associated with the personal protective equipment business was \$37 million, net of tax benefit of \$11 million.

10 For the three and twelve months ended December 31, 2024, the impairment charge of assets held for sale was \$94 million and \$219 million, respectively, without tax benefit.

Note: Amounts may not foot due to rounding

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Honeywell International Inc.
Reconciliation of Earnings per Share to Adjusted Earnings per Share (Continued)
(Unaudited)

We define adjusted earnings per share as diluted earnings per share adjusted to exclude various charges as listed above. We believe adjusted earnings per share is a measure that is useful to investors and management in understanding our ongoing operations and in analysis of ongoing operating trends. For forward-looking information, management cannot reliably predict or estimate, without unreasonable effort, the pension mark-to-market expense or the divestiture-related costs. The pension mark-to-market expense is dependent on macroeconomic factors, such as interest rates and the return generated on invested pension plan assets. The divestiture-related costs are subject to detailed development and execution of separation restructuring plans for the announced separation of Automation and Aerospace Technologies. We therefore do not include an estimate for the pension mark-to-market expense or divestiture-related costs. Based on economic and industry conditions, future developments, and other relevant factors, these assumptions are subject to change.

Acquisition amortization and acquisition- and divestiture-related costs are significantly impacted by the timing, size, and number of acquisitions or divestitures we complete and are not on a predictable cycle and we make no comment as to when or whether any future acquisitions or divestitures may occur. We believe excluding these costs provides investors with a more meaningful comparison of operating performance over time and with both acquisitive and other peer companies.

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Honeywell International Inc.
 Reconciliation of Cash Provided by Operating Activities to Free Cash Flow
 (Unaudited)
 (Dollars in millions)

	Three Months Ended December 31, 2024		Three Months Ended December 31, 2023		Twelve Months Ended December 31, 2024
Cash provided by operating activities	\$ 2,281	\$	2,955	\$	6,097
Capital expenditures	(393)		(364)		(1,164)
Free cash flow	\$ 1,888	\$	2,591	\$	4,933

We define free cash flow as cash provided by operating activities less cash for capital expenditures.

We believe that free cash flow is a non-GAAP measure that is useful to investors and management as a measure of cash generated by operations that will be used to repay scheduled debt maturities and can be used to invest in future growth through new business development activities or acquisitions, pay dividends, repurchase stock, or repay debt obligations prior to their maturities. This measure can also be used to evaluate our ability to generate cash flow from operations and the impact that this cash flow has on our liquidity.

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Honeywell International Inc.
Reconciliation of Expected Cash Provided by Operating Activities to Expected Free Cash Flow
(Unaudited)

	Twelve Months Ended December 31, 2025(E) (\$B)
Cash provided by operating activities	~\$6.7 - \$7.1
Capital expenditures	~(1.3)
Free cash flow	~\$5.4 - \$5.8

We define free cash flow as cash provided by operating activities less cash for capital expenditures.

We believe that free cash flow is a non-GAAP measure that is useful to investors and management as a measure of cash generated by operations that will be used to repay scheduled debt maturities and can be used to invest in future growth through new business development activities or acquisitions, pay dividends, repurchase stock, or repay debt obligations prior to their maturities. This measure can also be used to evaluate our ability to generate cash flow from operations and the impact that this cash flow has on our liquidity.



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HONEYWELL ANNOUNCES INTENT TO SEPARATE AUTOMATION AND AEROSPACE, ENABLING THE CREATION OF THREE INDUSTRY-LEADING COMPANIES

- *Honeywell Automation will be a pure play automation leader with global scale and a vast installed base*
- *Honeywell Aerospace will be a premier technology and systems provider enabling the future of aviation globally*
- *Advanced Materials, previously announced to be spun, will be a leading provider of sustainability-focused specialty chemicals and materials*
- *Separation of Automation and Aerospace to be completed in a manner that is tax-free to Honeywell shareholders in the second half of 2026*

CHARLOTTE, N.C., February 6, 2025 -- Honeywell (**NASDAQ: HON**) announced today that its Board of Directors completed the comprehensive business portfolio evaluation launched a year ago by Chairman and CEO Vimal Kapur and intends to pursue a full separation of Automation and Aerospace Technologies. The planned separation, coupled with the previously announced plan to spin Advanced Materials, will result in three publicly listed industry leaders with distinct strategies and growth drivers. The separation is intended to be completed in the second half of 2026 and in a manner that is tax-free to Honeywell shareholders.

"The formation of three independent, industry-leading companies builds on the powerful foundation we have created, positioning each to pursue tailored growth strategies, and unlock significant value for shareholders and customers," said Vimal Kapur, Chairman and CEO of Honeywell. "Our simplification of Honeywell has rapidly advanced over the past year, and we will continue to shape our portfolio to create further shareholder value. We have a rich pipeline of strategic bolt-on acquisition targets, and we plan to continue deploying capital to further enhance each business as we prepare them to become leading, independent public companies."

"Building on decades of innovation as its heritage, Honeywell Automation will create the buildings and industrial infrastructure of the future, leveraging process technology, software, and AI-enabled, autonomous solutions to drive the next generation of productivity, sustainability and safety for our customers," Kapur added. "As a standalone company with a simplified operating structure and enhanced focus, Honeywell Automation will be better able to capitalize on the global megatrends underpinning its business, from energy security and sustainability to digitalization and artificial intelligence."

"As Aerospace prepares for unprecedented demand in the years ahead across both commercial and defense markets, now is the right time for the business to begin its own journey as a standalone, public company," Kapur continued. "Today's announcement is the culmination of more than a century of innovation and investment in leading technologies from Honeywell Aerospace that have revolutionized the aviation industry several times over. This next step will further enable the business to continue to lead the future of aviation."

"With today's action, Honeywell will be separating its Automation and Aerospace businesses into two market-leading enterprises poised for sustained growth and value creation," said Elliott Partner Marc Steinberg and Managing Partner Jesse Cohn. "The enhanced focus, alignment, and strategic agility enabled by this separation will allow Honeywell to realize the opportunity for operational improvement and valuation upside. We look forward to continuing to support Vimal and the management team as they execute on the separation and deliver significant long-term value to Honeywell's shareholders."

The planned separations of Automation, Aerospace and Advanced Materials will create value for all stakeholders as each will benefit from:

- Simplified strategic focus;
- Greater financial flexibility to pursue distinct organic growth opportunities throughout investment cycles;
- Improved ability to tailor capital allocation priorities in alignment with strategic focus;
- Focused boards of directors and management teams with deep domain expertise; and
- Distinct investment profiles that position each company to unlock greater long-term value for shareholders.

Creating Three Industry-Leading Focused Companies

Honeywell Automation: Following the completion of the announced transactions, Honeywell will be the global leader of the industrial world's transition from automation to autonomy, with a comprehensive portfolio of technologies, solutions, and software to drive customers' productivity. Honeywell Automation will maintain global scale, with 2024 revenue of \$18 billion. Honeywell Automation will connect assets, people and processes to power digital transformation, building on decades-long technology leadership positions, deep domain experience, and a vast installed base to serve a variety of high-growth verticals.

Honeywell Aerospace: Honeywell Aerospace technology and solutions are used on virtually every commercial and defense aircraft platform worldwide and include aircraft propulsion, cockpit and navigation systems, and auxiliary power systems. With \$15 billion in annual revenue in 2024 and a large, global installed base, Honeywell Aerospace will be one of the largest publicly traded, pure play aerospace suppliers, with leading positions in technology and systems that will continue to deliver the future of aviation through increasing electrification and autonomy of flight.

Advanced Materials: The Advanced Materials business will be a sustainability-focused specialty chemicals and materials pure play with leading positions across fluorine products, electronic materials, industrial grade fibers, and healthcare packaging solutions. With nearly \$4 billion in revenue last year, Advanced Materials offers leading technologies with premier brands, including the breakthrough low global warming Solstice® hydrofluoro-olefin (HFO) technology. As a standalone company with a large-

scale domestic manufacturing base, it will be positioned to benefit from a compelling investment profile and a more flexible and optimized capital allocation strategy.

Honeywell's Continued Simplification and Portfolio Optimization

Honeywell remains on pace to exceed its commitment to deploy at least \$25 billion toward high-return capital expenditures, dividends, opportunistic share purchases and accretive acquisitions through 2025. The company intends to continue its portfolio transformation efforts during the separation planning process to enhance the value proposition of each business.

Since December 2023, Honeywell has announced a number of strategic actions to drive organic growth and simplify its portfolio. This includes approximately \$9 billion of accretive acquisitions: the Access Solutions business from Carrier Global, Civitanavi Systems, CAES Systems, and the liquefied natural gas (LNG) business from Air Products. In addition, the company entered into an agreement to divest its Personal Protective Equipment business which is expected to close in the first half of 2025.

Transaction Details

The planned separation of Automation and Aerospace is expected to be achieved in a manner that is tax-free to Honeywell shareholders and targeted for completion in the second half of 2026, subject to certain customary conditions, including, among others, the filing and effectiveness of applicable filings (including a Form 10 registration statement) with the U.S. Securities and Exchange Commission, receipt of customary confirmation that the separation is expected to be tax-free to Honeywell's shareholders, and receipt of applicable regulatory and other customary approvals and final approval by Honeywell's board of directors.

The company is continuing to execute on its previously announced spin-off of its Advanced Materials business, which is expected to be completed by the end of 2025 or early in 2026. The three independent companies will be appropriately capitalized with the financial flexibility to take advantage of future growth opportunities. Honeywell Automation and Honeywell Aerospace are each expected to maintain a strong investment grade credit rating.

Goldman Sachs & Co. LLC served as lead financial advisor to Honeywell in its strategic portfolio review. Centerview Partners LLC also provided financial advice to Honeywell. Skadden, Arps, Slate, Meagher & Flom LLP provided external legal counsel.

Conference Call Details

Honeywell will discuss the transaction, in addition to its fourth quarter results and 2025 outlook, during an investor conference call starting at 8:30 a.m. Eastern Time today. A live webcast of the investor call as well as related presentation materials will be available through the Investor Relations section of the company's website (www.honeywell.com/investor). A replay of the webcast will be available for 30 days following the presentation.

About Honeywell

Honeywell is an integrated operating company serving a broad range of industries and geographies around the world. Our business is aligned with three powerful megatrends – automation, the future of aviation and energy transition – underpinned by our Honeywell Accelerator operating system and Honeywell Forge IoT platform. As a trusted partner, we help organizations solve the world's toughest, most complex challenges, providing actionable solutions and innovations through our Aerospace Technologies, Industrial Automation, Building Automation and Energy and Sustainability Solutions business segments that help make the world smarter, safer, as well as more secure and sustainable. For more news and information on Honeywell, please visit www.honeywell.com/newsroom.

We describe many of the trends and other factors that drive our business and future results in this release. Such discussions contain forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended (the Exchange Act). Forward-looking statements are those that address activities, events, or developments that management intends, expects, projects, believes, or anticipates will or may occur in the future and include statements related to the proposed spin-off of the Company's Advanced Materials business into a stand-alone, publicly traded company and the proposed separation of Automation and Aerospace. They are based on management's assumptions and assessments in light of past experience and trends, current economic and industry conditions, expected future developments, and other relevant factors, many of which are difficult to predict and outside of our control. They are not guarantees of future performance, and actual results, developments and business decisions may differ significantly from those envisaged by our forward-looking statements. We do not undertake to update or revise any of our forward-looking statements, except as required by applicable securities law. Our forward-looking statements are also subject to material risks and uncertainties, including ongoing macroeconomic and geopolitical risks, such as lower GDP growth or recession, supply chain disruptions, capital markets volatility, inflation, and certain regional conflicts, that can affect our performance in both the near- and long-term. In addition, no assurance can be given that any plan, initiative, projection, goal, commitment, expectation, or prospect set forth in this release can or will be achieved. These forward-looking statements should be considered in light of the information included in this release, our Form 10-K and other filings with the Securities and Exchange Commission. Any forward-looking plans described herein are not final and may be modified or abandoned at any time.